

1 **Title**

2 Conservation Genetic Resources for Effective Species Survival (ConGRESS): bridging the
3 divide between conservation research and practice

4 **Running Title**

5 Advancing genetic data in conservation policy

6 **Authors**

7 Sean Hoban¹, Pim Arntzen², Giorgio Bertorelle¹, Josef Bryja³, Margarida Fernandes⁴, Katie
8 Frith⁵, Oscar Gaggiotti⁶, Peter Galbusera⁷, José A Godoy⁸, Heidi C Hauffe⁹, A Rus Hoelzel⁵,
9 Richard Nichols¹⁰, Sílvia Pérez-Espona¹⁰, Craig Primmer¹¹, Isa-Rita M Russo¹², Gernot
10 Segelbacher¹³, Hans R Siegismund¹⁴, Marjatta Sihvonen¹¹, Per Sjögren-Gulve¹⁵, Cristiano
11 Vernesi⁹, Carles Vilà⁸, Michael W Bruford¹²

12 ¹Dipartimento di Scienze della Vita e Biotecnologie, Università di Ferrara, Ferrara, Italy, 44100,
13 **corresponding author:** shoban@alumni.nd.edu, +39 (Italy) 3664534450

14 Current institution for SH: National Institute for Mathematical and Biological Synthesis,
15 University of Tennessee, Knoxville, USA

16 ²Naturalis Biodiversity Center, Leiden, The Netherlands, 2300RA

17 ³Academy of Sciences of the Czech Republic, Brno, Czech Republic, 60365

18 ⁴Instituto da Conservação da Natureza e das Florestas, Lisbon, Portugal, 1050

19 ⁵Durham University, Durham, UK DH13LE

20 ⁶Université Joseph Fourier, 38041 Grenoble, France

- 21 ⁷Royal Zoological Society of Antwerp, Antwerp, Belgium, 2018
- 22 ⁸Estación Biológica de Doñana (EBD-CSIC), Seville, Spain, 41092
- 23 ⁹Fondazione E Mach, San Michele all'Adige (TN), Italy, 38016
- 24 ¹⁰Queen Mary University of London, London, UK, E14NS
- 25 ¹¹University of Turku, Turku, Finland, 20014
- 26 ¹²Cardiff University, Cardiff, Wales, UK, CF103AX
- 27 ¹³University Freiburg, Freiburg, Germany, D79106
- 28 ¹⁴University of Copenhagen, Copenhagen, Denmark, DK2100
- 29 ¹⁵Swedish Environmental Protection Agency, Stockholm, Sweden, SE10648
- 30

31 **Abstract**

32 Policy makers and managers are increasingly called upon to assess the state of biodiversity,
33 and make decisions regarding potential interventions. Genetic tools are well-recognized in the
34 research community as a powerful approach to evaluate species and population status, reveal
35 ecological and demographic processes, and inform nature conservation decisions. The wealth
36 of genetic data and power of genetic methods are rapidly growing, but the consideration of
37 genetic information and concerns in policy and management is limited by currently low capacity
38 of decision-makers to access and apply genetic resources. Here we describe a freely-available,
39 user-friendly online resource for decision-makers at local and national levels
40 (<http://congressgenetics.eu>), which increases access to current knowledge, facilitates
41 implementation of studies and interpretation of available data, and fosters collaboration between
42 researchers and practitioners. This resource was created in partnership with conservation
43 practitioners across the European Union, and includes a spectrum of taxa, ecosystems and
44 conservation issues. Our goals here are to (1) introduce the rationale and context, (2) describe
45 the specific tools (knowledge summaries, publications database, decision making tool, project
46 planning tool, forum, community directory), and the challenges they help solve, and (3)
47 summarize lessons learned. This articles provides an outlook and model for similar efforts to
48 build policy and management capacity.

49 **Keywords**

50 capacity-building; conservation planning; data; decision-making; management; online resource;
51 policy

52 **1. Introduction**

53 The potential applications of genetic data and tools, and the importance of genetic concerns, in
54 conservation policy and practice are numerous and growing (Frankham 2010). Genetic data
55 and powerful computational analyses are now routinely used to reveal demographic processes,
56 identify gene flow and barriers, assist prioritization of population protection, detect hybrids, and
57 more. The increasing maturity of conservation genetics as a research discipline, with hundreds
58 of peer-reviewed articles in the field each year (Vernesi et al. 2008), does beg the question: how
59 do we ensure that the wealth of knowledge produced by researchers is actually applied to
60 practice and policy? This question is familiar in conservation biology generally (Knight *et al.*
61 2008; Githiru *et al.* 2011), but is particularly thorny for conservation genetics- the available
62 laboratory and computational tools are diverse and rapidly evolving, the gap between
63 recommendations derived from assumption-laden models and on-the-ground constraints is
64 substantial, and the concepts and research results are often ensconced in jargon and academic
65 debates. The impression can be that conservation genetics is locked in an ivory tower rather
66 than being shared and discussed by a community oriented towards action.

67 Indeed, the relative scarcity of genetics considerations in nature conservation policy at the
68 global and European Union (EU) level (Laikre 2010) despite clear opportunities for such
69 consideration (Santamaria & Mèndez 2012; Hoban *et al.* 2013b), suggests that the scientific
70 knowledge base is largely untapped by conservation practitioners and decision-makers,
71 regardless of recurring reviews of topics and techniques in the academic literature (DeSalle &
72 Amato 2004; Allendorf *et al.* 2010). If the goal of conservation genetics research is to contribute
73 to monitoring and evaluating genetic biodiversity, and developing policy regarding genetic
74 resources (and thus, also conserving the species and ecosystems that depend on sufficient
75 genetic diversity), the generation and publication of genetic data and theories are insufficient.
76 Improved synthesis, clarification, and dissemination of knowledge is necessary (Osmond *et al.*

77 2010). Simultaneously, the capacity of managers and policy-makers to absorb and use key
78 information must be enhanced through education, training, and practical tools. In addition,
79 academics need to be further empowered to conduct genetic research directed at specific
80 conservation problems (Laurance *et al.* 2012). On December 1st 2012, the ConGRESS project
81 launched a web-portal (<http://www.congressgenetics.eu/>) to tackle these challenges by collating
82 research results, summarizing foundational knowledge (e.g. for what applied questions can
83 genetics be used, how can relevant genetic information be obtained), explaining best practice,
84 facilitating the planning of genetic studies and interpretation of results, and establishing
85 networking and collaboration opportunities. ConGRESS (Fig 1), which may be a useful model
86 for capacity-building, features six sections (plus news/event announcements). Notably, there
87 are diverse entry points allowing access by users with different background knowledge, goals
88 (e.g. policy, learning, research), and time commitments (e.g. practitioners/managers, decision-
89 makers, technicians, researchers).

90

91 **2. How do the elements of ConGRESS address specific challenges?**

92 The importance of communicating scientific outcomes to managers and policy makers is widely
93 recognized but generally unsuccessful, partly because conservation researchers rarely utilize
94 accessible, concise language (Laurance *et al.* 2012). Ensuring basic familiarity with central
95 topics can provide a common vocabulary for discussion, and guard against misunderstandings
96 or misinterpretation (Osmond *et al.* 2010). The first output of ConGRESS is a “Knowledge
97 Pack,” comprising a series of downloadable information sheets explaining genetic concepts and
98 issues in non-technical language, designed for uptake by policy-makers and managers with little
99 or no genetics background. These short, engaging documents also summarize best practice for
100 genetic-based interventions, including the use of new laboratory and analytical techniques, and

101 types of genetic data. In addition, there is a one-hour annotated slideshow presentation
102 explaining how conservation genetics is relevant to management, with recent case studies (e.g.
103 Vähä et al., 2007; Bourke et al., 2010) to illustrate different applications of genetic data in
104 conservation. This material is available in five main European languages (English, French,
105 German, Italian and Spanish) to help end-users achieve genetics or conservation genetics
106 literacy even without access to or understanding of the primarily English-only academic
107 literature.

108 Important advances in conservation theory and tools reported in peer-reviewed journals often
109 remain inaccessible and unusable to practitioners, although journals targeted to practitioners
110 (e.g. Conservation in Practice, Conservation Evidence) as well as Open Access publications are
111 helping to unlock the literature. To distill the academic genetics literature into a list of papers of
112 conservation relevance, the “Publications Database” is a collection of >3000 genetics-based
113 articles applicable to conservation, searchable by taxon, genetic marker type, subject
114 (conservation issue), and keyword. Each entry is linked to Google Scholar and the
115 Encyclopedia of Life (<http://eol.org>). We anticipate that the database will help non-academics
116 identify a broad range of possible genetic applications, as well as the knowledge, resources and
117 methodologies available for their taxa or topic. Equally, genetics specialists can use the
118 database to identify and study policy and management issues.

119 Interpreting patterns of genetic variation in light of conservation management requires data with
120 statistical power to detect population processes (e.g. migration) relevant to choosing appropriate
121 interventions (e.g. supplemental stocking, protection status). To collect such data requires a
122 sampling scheme tailored to the study goal, in terms of number and type of markers, and
123 number and distribution of individuals sampled (Ryman *et al.* 2006; Schwartz & McKelvey
124 2008). The “Sample Planning Tool” allows testing the effectiveness of possible sampling
125 schemes, before project implementation, to optimize study design and therefore best apportion

126 limited financial or technical resources (Hoban, *et al.* 2013a). It may be used directly in study
127 design, help calculate funding needed, or be used by an agency to evaluate feasibility of a
128 proposal. It may also be used to determine the power (and reliability) of previously collected
129 datasets. This tool was recently used to investigate whether practitioners can detect realistic
130 population declines, including a case study in a forest tree (Hoban *et al.* 2013c).

131 Decision-support tools are important for guiding decision-makers to specific actions, and can
132 also be used to spark discussions and highlight knowledge gaps (Howes *et al.* 2009). The
133 “Decision-Making Tool” provides a formal path for practitioners to identify how conservation
134 genetics can help them address familiar management issues and questions. Users choose
135 among a series of topic options to refine their question, leading to an Outline/Recommendations
136 page explaining the issue, why and when it is of concern, and which genetic approaches and
137 data are suitable. Applications on the chosen topic are illustrated with case studies
138 exemplifying best practice, and advice is given about practical aspects of establishing a study.

139 The paucity of communication and collaboration between researchers and practitioners is often
140 an obstacle to effectively applying conservation knowledge (Smith *et al.* 2009; Hoban & Vernesi
141 2012). To help facilitate contacts between local experts in diverse fields and establish
142 collaborations, we created a “Community” section, a directory of conservation professionals
143 (agency officials, geneticists, enforcement officers), searchable by expertise (species, subject),
144 country or keyword. Registration is free and open to all. This expandable list is foreseen as an
145 effective way to design robust projects, share resources, match management and policy
146 questions to appropriate tools, and analyze and interpret results (Smith *et al.* 2009; Osmond *et*
147 *al.* 2010).

148 Last but not least, the “Forum” enables open and ongoing discussion about common issues and
149 questions, as well as sharing tips and data. Frequent enquiries include: what is the proper

150 protocol for a given technique (e.g. DNA storage), what is a starting point to use genetics for a
151 given species, how relevant is a particular topic or tool, where can I find genetic data, and what
152 is the cost to conduct or commission a study? The fluid nature of a forum allows exploration of
153 these queries (which may change over time), and archiving of answers for future reference. Its
154 inclusive, democratic nature reflects the pluridisciplinarity of modern conservation efforts
155 (Jones-Walters & Cil 2011; Torkar & Mcgregor 2012).

156 Each section is explicitly linked to the others, e.g. links from the Decision-Making Tool to the
157 Community search and to relevant pages of the Sample Planning Tool (Fig 1).

158 **3. Lessons and Prospectus**

159 While the scaffolding of ConGRESS (Fig 1) was determined in advance, the specific topics for
160 the knowledge packs, the end points and issues for the decision and project-planning tools, and
161 the search categories for the database and community were determined in a collaborative,
162 iterative way (*sensu* Githiru *et al.* 2011). At a series of ten workshops distributed spatially
163 across the EU, local and regional conservation professionals were engaged to identify and
164 discuss key practitioner questions, constraints, needs, and opportunities for application of
165 genetics in conservation. The workshops were a crucial aspect of the project, as they helped
166 generate trust among participants, ensured input from a variety of perspectives (Jones-Walters
167 & Cil 2011), and established a core network for the Community. Scientists also shared recent
168 genetic data and potential projects with an audience of policy-makers and managers, who
169 pointed out social or economic considerations. During each workshop, ConGRESS tools were
170 tested and improved for clarity and usability. Key feedback included the need for practical
171 information (e.g. feasibility, cost), simple language, explicit communication of risk and
172 uncertainty by researchers (who sometimes promise too much), and examples of issues and
173 genetic information using clear and iconic case studies. An additional lesson was that

174 knowledge sharing projects such as ConGRESS could greatly benefit from dedicated PR
175 personnel for communication, networking, and “scaling up”. Graphic designers and science
176 communicators are also valuable. Lastly, a firm delineation of the target audience is necessary
177 to tailor comprehensible messages, and a definition of the roles for project participants is
178 essential to ensure that all professional skills are utilized and respected, e.g. policy makers must
179 not replace researchers, nor vice versa.

180 The long-term goal of ConGRESS is to build coordinated infrastructure on genetic biodiversity at
181 the EU-level, where the complications of transborder issues and national policy divergence
182 make the need for community-wide action particularly urgent. Direct and easy access to
183 relevant material and tools, as well as scientific advice and the experience of fellow
184 practitioners, should contribute towards a community of professionals who are ready and able to
185 use genetic data in policy-relevant conservation decisions. However, the long-term outlook for
186 consideration of genetic diversity in policy and management will require additional steps beyond
187 the resources we describe above. For example, ConGRESS workshops were successful in
188 stimulating dialogue, sharing results and perspectives, and forging collaborative partnerships,
189 but additional outreach, especially at local and regional levels, are needed to strengthen and
190 expand these ties. Increased cooperation for cross-border monitoring, intervention efforts,
191 shared protocols and data, and coordination of national policies between bordering states are
192 also needed (López-Hoffman *et al.* 2010). Lastly, the EU-focus of ConGRESS is both a strength
193 and a weakness: the small nature of the network allows strong ties, but some issues and taxa
194 that are relevant in other regions of the world are not included. The development of similar
195 resources in other continents, or globally, would therefore be valuable. We note that some
196 users of ConGRESS may be reluctant to register; a challenge is to make as much content
197 available as possible to non-registered users but also to provide incentive to registration,
198 helping build the Community.

199 One limitation of an online resource to build the capacity of decision-makers is that the
200 knowledge and techniques of biodiversity conservation evolve rapidly. Therefore one principal
201 challenge for projects like ConGRESS is that they require very frequent updates. Indeed, the
202 success of such efforts will depend on identification of and active efforts from “champion” end-
203 users, scientists and stakeholders in governmental and non-governmental conservation or
204 natural resource management organizations. Champions are needed to add ongoing research
205 to the database, moderate forum topics, recruit Community members, and summarize and
206 broadcast outcomes (including negative results) of conservation genetic studies and
207 interventions. A useful extension of the database will be to include reports from “grey literature”
208 or user-added results and perspectives, but this also will require extensive quality assurance
209 and management. Lastly several issues were not addressed in the Sampling Planning Tool,
210 such as planning projects using phylogenetics, forensics, and environmental DNA; these are
211 high priorities for members of the conservation genetic software development community.
212 Emerging technologies such as Next Generation Sequencing will also soon need to be added.
213 For such updates, projects like ConGRESS must build in legacy plans and funding on a decade
214 scale (longer than many current governmental and non-governmental funding cycles).

215 A more formal and complementary venture to ConGRESS would be creation of a conservation
216 genetics interface organization (Osmond *et al.* 2010), or establishment of a working group on
217 conservation genetics policy and practice, similar to the IUCN Conservation Breeding Specialist
218 Group. In addition, the ConGRESS community could provide the array of viewpoints and
219 authority necessary for consensus statements or policy briefs on relevant topics, such as
220 Essential Biodiversity Variables (Pereira *et al.* 2013).

221 The Community and Forum tools of ConGRESS will help researchers understand the needs
222 and interests of practitioners, a critical dialogue for integrating data in conservation programs
223 (Githiru *et al.* 2011). Researchers must then respond by developing and testing tools and

224 methods with real-world applicability, e.g. multiple interacting species in complex, changing
225 landscapes (Landguth *et al.* 2010), and data on local adaptations (Vasemägi & Primmer 2005).
226 A new wave of statistical and simulation tools could help analyze data for such situations, if they
227 are user-friendly and broadly disseminated (Frankham 2010; Hoban *et al.* 2012; Bertorelle *et al.*
228 2004). The Forum can enable introduction, discussion and critique of such tools, ensuring their
229 proper use and further improvement. Such active participation from the research community is
230 another challenge for ConGRESS, because academic researchers are constrained by the
231 priorities of their funding agencies, high pressure to publish basic research, and few institutional
232 incentives for applied conservation projects or policy involvement.

233 Lastly, ConGRESS and similar projects could be improved in the future by establishing formal
234 but easy-to-use infrastructure for online storing and sharing large biodiversity datasets. Dryad
235 (<http://www.datadryad.org/>), which features >6000 freely-accessible population genetic data
236 files, and the Barcode of Life Database (<http://www.barcodinglife.com/>), which features ~2
237 million sequences for species identification, show that there is strong interest in sharing genetic
238 biodiversity data. The recent forest genomics resource Cartogratree
239 (<http://dendrome.ucdavis.edu/cartogratree/>) is a model of how such databases can be
240 augmented with an easy-to-explore map, and accompanying ecological and demographic data.
241 A similar organized and searchable collection of conservation genetic datasets would be a
242 valuable resource.

243 Genetic data is well-integrated in North American conservation efforts and policy, especially for
244 delimiting units for conservation (Fallon 2007; Howes *et al.* 2009). To truly embed, enhance
245 and broaden consideration of genetic biodiversity in conservation within the EU and globally will
246 require explicit recognition of genetic diversity in official policy at multiple levels. This process
247 would be facilitated by stronger scientific agreement on how genetic diversity should be
248 measured, valued, and monitored (Frankham 2010). This includes more precise definition of

249 how much (and what type of) genetic diversity is crucial, and explicitly what benefits genetic
250 diversity provides to society and the planet (Ten Brink *et al.* 2009). We hope that ConGRESS
251 will galvanize and facilitate coordinated action on such issues, while also serving as a
252 framework for future web-based capacity building exercises.

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257

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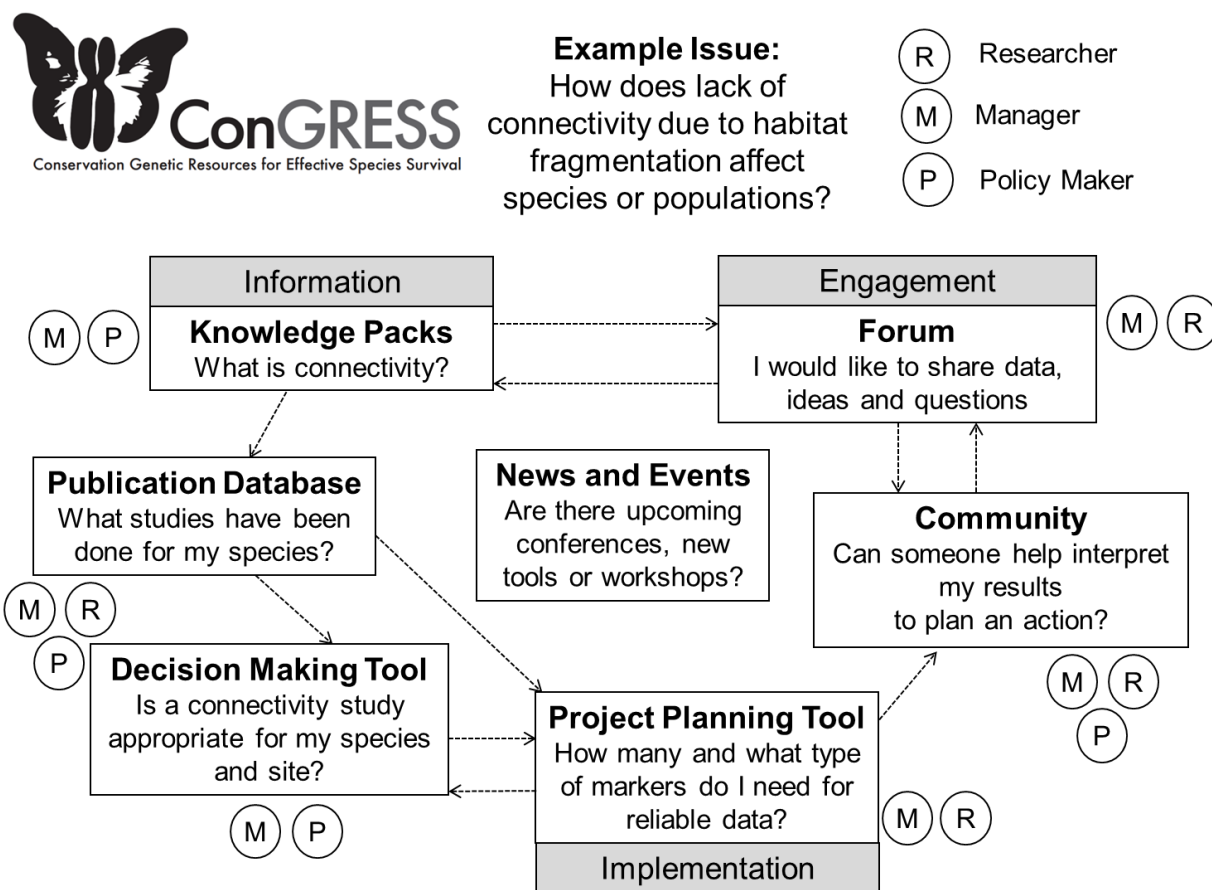
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329 **Figure 1 Legend**

330 Schematic diagram of ConGRESS web resource, showing potential entry points for simplified
 331 user groups (circles). Arrows show potential workflow between sections, but other connections
 332 are possible. Within each section is an example query (non-bold type). The issue “connectivity”
 333 is used as an example, but is only one of various problems considered in ConGRESS.

334



335